



Governance

Idemitsu

Composition of Executive	Unit	FY2015	FY2016	FY2017	FY2018	FY2019
Directors	people	10	10	12	11	13
Of the numbers mentioned above, Outside Directors	people	2	2	4	4	5
		(Woman: 1)	(Woman: 1)	(Woman: 1, Foreigner: 1)	(Woman: 1, Foreigner: 1)	(Woman: 1, Foreigner: 1)
Audit & Supervisory Board Members	people	5	5	4	4	4
Of the numbers mentioned above, Outside Audit & Supervisory Board Members	people	3	3	2	2	2

Number of Convened Meetings of the Board of Directors, etc.	Unit	FY2018	Note
Board of Directors	Number of meetings	Times	15
	Average rate of attendance	%	98.8
			Calculated attendance rates for Outside Directors and Outside Audit & Supervisory Board Members for FY2018
Audit & Supervisory Board	Number of meetings	Times	16
	Average rate of attendance	%	100
			Calculated attendance rates for Outside Audit & Supervisory Board Members for FY2018